# EXTENDED TO MAY 16, 2022

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

ax year beginning JUL 1 . 2020 and ending JUN 30 . and ending JUN 30

Open to Public

|                                |                       | 1  | ending C                     | 1                                    |                                       |
|--------------------------------|-----------------------|--|------------------------------|--------------------------------------|---------------------------------------|
| В                              | Check if applicab     | C Name of organization   |                              | D Employer identific                 | cation number                         |
|                                | Addre                 |  |                              | ]                                    |                                       |
|                                | Name<br>chan          | Doing business as  |                              | 68-01218                             | 55                                    |
|                                | Initial<br>returr     |  | Room/suite                   |                                      |                                       |
|                                | Final                 | 3990 BRICKWAY BOULEVARD  |                              | (707) 52                             | 3-7900                                |
| _                              | termi<br>ated         | City or town, state or province, country, and ZIP or foreign postal code   | G Gross receipts \$          | 70,711,657.                          |                                       |
| Ļ                              | Amer<br>returr        | DANIA KODA, CA 93403   |                              | H(a) Is this a group re              |                                       |
|                                | Appli<br>tion<br>pend |  |                              | for subordinates                     |                                       |
|                                |                       | SAME AS C ABOVE  | H(b) Are all subordinates in |                                      |                                       |
|                                |                       | empt status: X 501(c)(3)   | or 527                       | ┥                                    | list. See instructions                |
|                                |                       | te: WWW.REFB.ORG   | I. v                         | H(c) Group exemption                 |                                       |
|                                |                       | f organization: X Corporation Trust Association Other  | L Year                       | of formation: 1987 N                 | State of legal domicile: CA           |
| P                              | art I                 | Summary  | MTCCTC                       | M OE BEDWOO                          | D EMDIDE                              |
| S                              | 1                     | Briefly describe the organization's mission or most significant activities: THE 1 FOOD BANK IS TO END HUNGER IN OUR COMMUN   | TUA<br>MT 22TC               | ON OF REDWOO.                        | D EMPIKE                              |
| nan                            |                       | Check this box if the organization discontinued its operations or dispose  |                              | a than OEO/ of its not as            | · · · · · · · · · · · · · · · · · · · |
| Ver                            | 3                     |  |                              |                                      | 15                                    |
| ၓၟ                             | 4                     | Number of independent voting members of the governing body (Part VI, line 1a)  |                              |                                      | 15                                    |
| <u>დ</u>                       | 5                     | Total number of individuals employed in calendar year 2020 (Part V, line 2a)   |                              |                                      | 109                                   |
| iŧie                           | 6                     | Total number of volunteers (estimate if necessary)   |                              |                                      | 9000                                  |
| Activities & Governance        |                       | Total unrelated business revenue from Part VIII, column (C), line 12   |                              | 7a                                   | 0.                                    |
| ď                              |                       | Net unrelated business taxable income from Form 990-T, Part I, line 11   |                              |                                      | 0.                                    |
|                                |                       | ,,   |                              | Prior Year                           | Current Year                          |
| Φ                              | 8                     | Contributions and grants (Part VIII, line 1h)  |                              | 55,919,813.                          | 69,225,596.                           |
| ğ                              | 9                     | Program service revenue (Part VIII, line 2g)   |                              | 1,384,211.                           | 1,065,785.                            |
| Revenue                        | 10                    | Investment income (Part VIII, column (A), lines 3, 4, and 7d)  |                              | 329,198.                             | 420,276.                              |
| Œ                              | 11                    | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                              | 0.                                   | 0.                                    |
|                                | 12                    | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                              | 57,633,222.                          | 70,711,657.                           |
|                                | 13                    | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                              | 0.                                   | 0.                                    |
|                                | 14                    | Benefits paid to or for members (Part IX, column (A), line 4)  |                              | 0.                                   | 0.                                    |
| es                             | 15                    | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  |                              | 5,293,557.                           | 7,270,683.                            |
| Expenses                       | 16a                   | Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  1,468,9  | L                            | 0.                                   | 0.                                    |
| ă                              | b                     |  |                              | 40 500 540                           | 54 000 050                            |
| ш                              | 1/                    | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                              | 40,523,510.                          |                                       |
|                                | 18                    | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |                              | 45,817,067.                          |                                       |
|                                | 19                    | Revenue less expenses. Subtract line 18 from line 12   |                              | 11,816,155.                          | 9,151,622.                            |
| Net Assets or<br>Find Balances |                       |  | Be                           | eginning of Current Year 40,679,388. | End of Year                           |
| SSE                            | 20                    | Total assets (Part X, line 16)   |                              | 1,902,249.                           | 49,226,826.                           |
| let /                          | 21                    | Total liabilities (Part X, line 26)  |                              | 38,777,139.                          | 47,928,761.                           |
|                                | 22<br>art II          | Net assets or fund balances. Subtract line 21 from line 20   |                              | 30,111,139.                          | 47,320,701.                           |
|                                |                       | alties of perjury, I declare that I have examined this return, including accompanying schedule   | s and statem                 | nents, and to the hest of my         | knowledge and helief it is            |
|                                | •                     | ct, and complete. Declaration of preparer (other than officer) is based on all information of wh   |                              |                                      | r Kilowicayo alla bollol, it is       |
| uuc                            | , 00110               | The state of the s | non proparo                  | 3/08/2022                            |                                       |
| Sig                            | n                     | Signature of officer   |                              | Date                                 |                                       |
| He                             |                       | DAVID GOODMAN, CEO   |                              |                                      |                                       |
|                                |                       | Type or print name and title   |                              |                                      |                                       |
|                                |                       | Print/Type preparer's name Preparer's signature  |                              | Date Check                           | PTIN                                  |
| Pai                            | d                     | BRETT P. BRADFORD, CPA BRETT P. BRADFO   | RD, ck                       | 03/08/22 if self-employe             | P01962060                             |
| Pre                            | parer                 | Firm's name PISENTI & BRINKER LLP  | - 1                          | Firm's EIN 🛌                         | 94-1585562                            |
|                                | Only                  | Firm's address 3562 ROUND BARN CIRCLE, SUITE 2   | 0 0                          |                                      |                                       |
|                                |                       | SANTA ROSA, CA 95403   |                              | Phone no. 70                         | 7-542-3343                            |
| Ma                             | y the I               | RS discuss this return with the preparer shown above? See instructions   |                              |                                      | X Yes No                              |

| Form | 1 990 (2020) REDWOOD EMPIRE FOOD BANK 68-0121855 Pag   | e <b>2</b>   |
|------|--|--------------|
| Pa   | rt III Statement of Program Service Accomplishments  |              |
|      | Check if Schedule O contains a response or note to any line in this Part III   |              |
| 1    | Briefly describe the organization's mission:   | _            |
| •    | FEEDING OUR NEIGHBORS IN NEED AND LEADING THE COMMUNITY TO END HUNGER.   |              |
|      | A SAFETY NET SECURING AND DISTRIBUTING FOOD TO INDIVIDUALS AND   |              |
|      | FAMILIES THROUGH MORE THAN 300 MONTHLY DISTRIBUTION SITES AND 150  | —            |
|      | HUNGER-RELIEF PARTNERS IN SONOMA COUNTY AND BEYOND.  | —            |
|      | Did the organization undertake any significant program services during the year which were not listed on the                                 | —            |
| 2    |  | N 1 -        |
|      |  | NO           |
|      | If "Yes," describe these new services on Schedule O.   |              |
| 3    | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes XI                          | No           |
|      | If "Yes," describe these changes on Schedule O.  |              |
| 4    | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |              |
|      | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |              |
|      | revenue, if any, for each program service reported.  |              |
| 4a   | (Code: ) (Expenses \$ 58,994,103 • including grants of \$ ) (Revenue \$ 1,097,649  | • )          |
|      | THE REDWOOD EMPIRE FOOD BANK IS THE LARGEST HUNGER-RELIEF ORGANIZATION   |              |
|      | SERVING NORTHERN CALIFORNIA. THE ORGANIZATION PROVIDES FOOD AND  |              |
|      | NOURISHMENT THROUGH 4 INNOVATIVE HUNGER-RELIEF PROGRAMS, SERVING OVER  |              |
|      | 100,000 CHILDREN, FAMILIES, AND SENIORS IN SONOMA, LAKE, MENDOCINO,  |              |
|      | HUMBOLDT, AND DEL NORTE COUNTIES. WITH OVER 300 DIRECT SERVICE   |              |
|      | DISTRIBUTIONS AND 150 PARTNERSHIPS WITH OTHER HUNGER-RELIEF  | —            |
|      | ORGANIZATIONS, ALL RESIDENTS FACING FOOD INSECURITY HAVE ACCESS TO MOR   | E            |
|      | THAN 340 WEEKLY AND MONTHLY DISTRIBUTION SITES ACROSS THE FIVE   | <del>-</del> |
|      | COUNTIES. IN ADDITION, THE ORGANIZATION OFFERS CALFRESH APPLICATION  |              |
|      |  |              |
|      | ASSISTANCE, EMERGENCY FOOD BOXES, AND OTHER FOOD ASSISTANCE SUPPORT  |              |
|      | THROUGH THEIR FOOD CONNECTIONS RESOURCE CENTER.  |              |
|      |  |              |
| 4b   | (Code:) (Expenses \$   | )            |
|      |  |              |
|      |  |              |
|      |  |              |
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|      |  |              |
| 4c   | Code: \/\(\Gamma\)\(\Gamma\)   |              |
| 40   | (Code:) (Expenses \$   | <b>–</b> ′   |
|      |  | —            |
|      |  | —            |
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|      |  |              |
|      |  |              |
| 4d   | Other program services (Describe on Schedule O.)   |              |
| ru   | (Expenses \$ including grants of \$ ) (Revenue \$ )  |              |
| 4e   | Total program service expenses   58,994,103.   | —            |
|      | Form 990 (20   | <u></u>      |
|      | 10111000 (20   |              |

# Part IV Checklist of Required Schedules

|     |  |     | Yes | No |
|-----|--|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |     |     |    |
|     | If "Yes," complete Schedule A  | 1   | X   | 37 |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?   | 2   |     | X  |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |     |     | ,  |
|     | public office? If "Yes," complete Schedule C, Part I   | 3   |     | X  |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>                                      | 4   |     | Х  |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |     |     |    |
|     | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | Х  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6   |     | x  |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |     |     |    |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | X  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete Schedule D, Part III</i>  | 8   |     | x  |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |     |     |    |
| _   | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |     |     |    |
|     | If "Yes," complete Schedule D, Part IV   | 9   |     | X  |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10  | х   |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X   |     |     |    |
|     | as applicable.   |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  | 44. | Х   |    |
| h   | Part VI  Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total  | 11a | 21  |    |
| b   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b | Х   |    |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  | 110 |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | Х  |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |     |     |    |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | X  |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e |     | X  |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |     |     |    |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f | X   |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII   | 12a | Х   |    |
| h   | Was the organization included in consolidated, independent audited financial statements for the tax year?  | 120 |     |    |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b |     | х  |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | Х  |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | Х  |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,  |     |     |    |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |     |     | _  |
|     | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | X  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  |     | x  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |     |     |    |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | Х  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |     |     |    |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | X  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   | 40  | Х   |    |
| 10  | 1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"  | 18  | Λ   |    |
| 19  | complete Schedule G, Part III  | 19  |     | x  |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | X  |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |     |     |    |
|     | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |     | Х  |

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# Part IV Checklist of Required Schedules (continued)

|         |  |          | Yes | No         |
|---------|--|----------|-----|------------|
| 22      | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |          |     |            |
|         | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22       |     | Х          |
| 23      | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current   |          |     |            |
|         | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |          |     |            |
|         | Schedule J   | 23       | Х   |            |
| 24a     | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |          |     |            |
|         | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   |          |     |            |
|         | Schedule K. If "No," go to line 25a  | 24a      |     | Х          |
|         | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b      |     |            |
| С       | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   |          |     |            |
|         | any tax-exempt bonds?  | 24c      |     |            |
|         | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d      |     |            |
| 25 a    | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |          |     | <b>.</b>   |
|         | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a      |     | X          |
| b       | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |          |     |            |
|         | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  | <b> </b> |     | <b> </b> ₩ |
|         | Schedule L, Part I   | 25b      |     | Х          |
| 26      | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  |          |     |            |
|         | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  |          |     | X          |
| 07      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26       |     | Α.         |
| 27      | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |          |     |            |
|         | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled  |          |     | x          |
| 20      | entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>   | 27       |     |            |
| 28      |  |          |     |            |
| _       | instructions, for applicable filing thresholds, conditions, and exceptions):  A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If |          |     |            |
| а       | "Yes," complete Schedule L, Part IV  | 28a      |     | x          |
| h       | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b      |     | X          |
|         | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?   | 200      |     |            |
| ·       | "Yes," complete Schedule L, Part IV  | 28c      |     | х          |
| 29      | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29       | Х   |            |
| 30      | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |          |     |            |
|         | contributions? If "Yes," complete Schedule M   | 30       |     | Х          |
| 31      | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31       |     | Х          |
| 32      | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   |          |     |            |
|         | Schedule N, Part II  | 32       |     | Х          |
| 33      | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   |          |     |            |
|         | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33       |     | Х          |
| 34      | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |          |     |            |
|         | Part V, line 1   | 34       |     | Х          |
|         | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a      |     | Х          |
| b       | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |          |     |            |
|         | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b      |     |            |
| 36      | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   |          |     |            |
|         | If "Yes," complete Schedule R, Part V, line 2  | 36       |     | X          |
| 37      | Did the organization conduct more than 5% of its activities through an entity that is not a related organization   |          |     | 37         |
|         | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37       |     | X          |
| 38      | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?   |          | 37  |            |
| Par     | Note: All Form 990 filers are required to complete Schedule O  | 38       | Х   | <u> </u>   |
| Га      |  |          |     |            |
|         | Check if Schedule O contains a response or note to any line in this Part V   |          |     | <u> </u>   |
| 4       | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   |          | Yes | No         |
| ıa<br>L | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   |          |     |            |
| b       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   |          |     |            |
| C       | (gambling) winnings to prize winners?  | 1c       | Х   |            |
|         | Garming) withings to prize withers:  | _ 10     | 000 | (0000)     |

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#### Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

|              |   |      | Yes | No    |
|--------------|---|------|-----|-------|
| 2a           | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |      |     |       |
|              | filed for the calendar year ending with or within the year covered by this return   |      |     |       |
| b            | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                  | 2b   | Х   |       |
|              | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                       |      |     |       |
| За           | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a   |     | X     |
| b            | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                                     | 3b   |     |       |
| 4a           | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a                       |      |     |       |
|              | financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                | 4a   |     | X     |
| b            | If "Yes," enter the name of the foreign country   |      |     |       |
|              | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                             |      |     | 37    |
| 5a           | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a   |     | X     |
| b            | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                | 5b   |     |       |
|              | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5с   |     |       |
| ьа           | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit                     | 6-   |     | х     |
| h            | any contributions that were not tax deductible as charitable contributions?   | 6a   |     |       |
| b            | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?   | 6b   |     |       |
| 7            | were not tax deductible?  Organizations that may receive deductible contributions under section 170(c).   | OD   |     |       |
| и<br>а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a   |     | х     |
| b            | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b   |     |       |
| c            | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               | 7.5  |     |       |
|              | to file Form 8282?  | 7с   |     | х     |
| d            | If "Yes," indicate the number of Forms 8282 filed during the year   |      |     |       |
| е            | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                 | 7e   |     | Х     |
| f            | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                    | 7f   |     | Х     |
| g            | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                | 7g   |     |       |
| h            | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?              | 7h   |     |       |
| 8            | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |      |     |       |
|              | sponsoring organization have excess business holdings at any time during the year?  | 8    |     |       |
| 9            | Sponsoring organizations maintaining donor advised funds.   |      |     |       |
| а            | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a   |     |       |
| b            | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b   |     |       |
| 10           | Section 501(c)(7) organizations. Enter:   |      |     |       |
| а            | Initiation fees and capital contributions included on Part VIII, line 12  |      |     |       |
|              |   |      |     |       |
| 11           | Section 501(c)(12) organizations. Enter:  |      |     |       |
| a            | Gross income from members or shareholders 11a   |      |     |       |
| Ø            | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)  11b               |      |     |       |
| 1 <b>2</b> 2 | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                      | 12a  |     |       |
|              | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   | 124  |     |       |
| 13           | Section 501(c)(29) qualified nonprofit health insurance issuers.  |      |     |       |
|              | Is the organization licensed to issue qualified health plans in more than one state?  | 13a  |     |       |
|              | Note: See the instructions for additional information the organization must report on Schedule O.   |      |     |       |
| b            | Enter the amount of reserves the organization is required to maintain by the states in which the  |      |     |       |
|              | organization is licensed to issue qualified health plans  |      |     |       |
| С            | Enter the amount of reserves on hand  |      |     |       |
| 14a          |   | 14a  |     | Х     |
| b            | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O                                       | 14b  |     |       |
| 15           | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                                   |      |     |       |
|              | excess parachute payment(s) during the year?  | 15   |     | X     |
|              | If "Yes," see instructions and file Form 4720, Schedule N.  |      |     |       |
| 16           | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                                 | 16   |     | X     |
|              | If "Yes," complete Form 4720, Schedule O.   | _    | 990 | 1005  |
|              |   | Lorm | uun | (UCC) |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |          |         | X    |
|-----|---|----------|---------|------|
| Sec | tion A. Governing Body and Management   |          |         |      |
|     |   |          | Yes     | No   |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |          |         |      |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                         |          |         |      |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                               |          |         |      |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 15  |          |         |      |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other            |          |         |      |
|     | officer, director, trustee, or key employee?  | 2        |         | Х    |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision               |          |         |      |
|     | of officers, directors, trustees, or key employees to a management company or other person?   | 3        |         | Х    |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                    | 4        |         | Х    |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?                          | 5        |         | Х    |
| 6   | Did the organization have members or stockholders?  | 6        |         | Х    |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                      |          |         |      |
|     | more members of the governing body?   | 7a       |         | х    |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                  |          |         |      |
| ~   | persons other than the governing body?  | 7b       |         | х    |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |          |         |      |
| а   | The governing body?   | 8a       | х       |      |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b       | X       |      |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                | - 00     |         |      |
| 3   | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   | 9        |         | х    |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                    |          |         |      |
|     | tion Divided (mis seed on B requests information about politics not required by the internal nevertice seeds.)                      |          | Yes     | No   |
| 10a | Did the organization have local chapters, branches, or affiliates?  | 10a      | 103     | X    |
|     | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,          | 100      |         |      |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?                                     | 10b      |         |      |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?         | 11a      | Х       |      |
|     | Describe in Schedule O the process, if any, used by the organization to review this Form 990.                                       |          |         |      |
|     | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a      | Х       |      |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b      | Х       |      |
|     | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                  |          |         |      |
| ·   | in Schedule O how this was done   | 12c      | х       |      |
| 13  | Did the organization have a written whistleblower policy?   | 13       | Х       |      |
| 14  | Did the organization have a written document retention and destruction policy?  | 14       | Х       |      |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent                  |          |         |      |
| .0  | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                   |          |         |      |
| а   | The organization's CEO, Executive Director, or top management official  | 15a      | Х       |      |
|     | Other officers or key employees of the organization   | 15b      | X       |      |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   | 105      |         |      |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a               |          |         |      |
| 104 | taxable entity during the year?   | 16a      |         | х    |
| h   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation        | iou      |         |      |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                      |          |         |      |
|     | exempt status with respect to such arrangements?  | 16b      |         |      |
| Sec | tion C. Disclosure  | 100      |         |      |
| 17  | List the states with which a copy of this Form 990 is required to be filed ►CA  |          |         |      |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3      | le only  | n avail | ahle |
| .0  | for public inspection. Indicate how you made these available. Check all that apply.   | ,3 Orny  | , avan  | abic |
|     | X Own website Another's website X Upon request Other (explain on Schedule O)  |          |         |      |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar      | d fina   | ncial   |      |
| 19  | statements available to the public during the tax year.   | u iiiidi | iciai   |      |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records                      |          |         |      |
| 20  | DAVID GOODMAN, CEO - (707) 523-7900   |          |         |      |
|     | 3990 BRICKWAY BOULEVARD, SANTA ROSA, CA 95403   |          |         |      |

032006 12-23-20

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

oxdet Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| Name and title   | (A)                               | (B)   | l          | 21 1126                |              |        | прс             | iisai | (D)             | (E)             | (F)                               |
|--|-----------------------------------|-------|------------|------------------------|--------------|--------|-----------------|-------|-----------------|-----------------|-----------------------------------|
| Nours per   Nours per   Nours per   Nours per   Nours per   Nours for   Nours for related   Nours for re |                                   |       |            | <b>(C)</b><br>Position |              | 1 1    |                 |       |                 |                 |                                   |
| Compensation   Comp | Name and the                      |       | box        | , unle                 | ss pe        | rson i | is bot          | h an  | · ·             | · ·             |                                   |
| C10  |                                   |       | offi       | cer ar                 | d a d        | irecto | r/trus          | tee)  | 1               |                 | other                             |
| C10  |                                   |       | ector      |                        |              |        |                 |       |                 | •               | compensation                      |
| C10  |                                   |       | or dir     | æ                      |              |        | ated            |       |                 | (W-2/1099-MISC) |                                   |
| C10  |                                   |       | ustee      | trust                  |              | e e    | suadu           |       | (W-2/1099-MISC) |                 | •                                 |
| C10  |                                   | ~     | lual tr    | tional                 |              | nploy  | st con<br>yee   |       |                 |                 |                                   |
| C10  |                                   |       | ndivic     | nstitu                 | Officer      | (ey en | Highes<br>emplo | orme  |                 |                 | organizations                     |
| Authority   Auth | (1) DAVID J GOODMAN               | 40.00 | _          | _                      |              |        | 1               |       |                 |                 |                                   |
| Author   | СЕО                               |       | 1          |                        | х            |        |                 |       | 324,431.        | 0.              | 27,681.                           |
| ALISON SMITH   | (2) PAULA HANDELMAN               | 40.00 |            |                        |              |        |                 |       |                 |                 | -                                 |
| DIRECTOR OF OPERATIONS & S   | DIRECTOR OF FINANCE               |       | 1          |                        | х            |        |                 |       | 148,450.        | 0.              | 29,831.                           |
| (4) ALLISON GOODWIN  | (3) ALISON SMITH                  | 40.00 |            |                        |              |        |                 |       |                 |                 |                                   |
| DIRECTOR OF PROGRAMS   | DIRECTOR OF OPERATIONS & S        |       |            |                        |              | X      |                 |       | 150,650.        | 0.              | 22,468.                           |
| S   CATHERINE BARTOLOMEI   | (4) ALLISON GOODWIN               | 40.00 |            |                        |              |        | /               |       |                 |                 |                                   |
| MEMBER   | DIRECTOR OF PROGRAMS              |       |            |                        | V            | X      |                 |       | 150,650.        | 0.              | 7,219.                            |
| Chair  | (5) CATHERINE BARTOLOMEI          | 1.00  |            |                        |              |        |                 |       |                 |                 | _                                 |
| CHAIR  | MEMBER                            |       | X          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| The state of the |                                   | 4.00  | 12         |                        |              |        |                 |       |                 |                 |                                   |
| MEMBER   |                                   | 1 00  | X          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| S  |                                   | 1.00  |            |                        |              |        |                 |       |                 |                 | •                                 |
| MEMBER  (9) BRENDAN KUNKLE (LEFT 2/21)   |                                   | 2 00  | X          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| (9) BRENDAN KUNKLE (LEFT 2/21)       4.00       X       X       0.   |                                   | 3.00  | <b>.</b> , |                        |              |        |                 |       |                 | 0               | 0                                 |
| RESIDENT   |                                   | 1 00  | ^          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| 1.00   MEMBER  |                                   | 4.00  |            |                        | <sub>v</sub> |        |                 |       | 0               | 0               | 0.                                |
| MEMBER       X       0.   |                                   | 1 00  | Δ          |                        | Δ            |        |                 |       | 0.              | 0.              | 0.                                |
| MEMBER   |                                   | 1.00  | v          |                        |              |        |                 |       | 0               | 0               | 0.                                |
| MEMBER   |                                   | 1.00  |            |                        |              |        |                 |       | 0.              | 0.              | •                                 |
| MEMBER   X   0.   0.   (13) PAUL GULLIXSON   1.00     X     0.   0.   (13) PAUL GULLIXSON   1.00     X     0.   0.   (14) COURTNEY FOLEY (JOINED 9/20)   1.00     MEMBER   X   0.   0.   (15) PEDRO TOLEDO (LEFT 4/21)   1.00     MEMBER   X   0.   0.   (16) GARY HARTWICK (LEFT 12/20)   1.00   MEMBER   X   0.   0.   (17) JEREMY OLSAN   1.00   (17 |                                   | 1.00  | x          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| MEMBER   X   |                                   | 1,00  |            |                        |              |        |                 |       |                 |                 |                                   |
| 1.00   VICE-CHAIR   X   0.   |                                   |       | X          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| MEMBER   X   0.   0.   C   | (13) PAUL GULLIXSON               | 1.00  |            |                        |              |        |                 |       |                 |                 |                                   |
| MEMBER       X       0.       0.       0         (15) PEDRO TOLEDO (LEFT 4/21)       1.00       0.       0.       0.         MEMBER       X       0.       0.       0.         (16) GARY HARTWICK (LEFT 12/20)       1.00       0.       0.       0.         MEMBER       X       0.       0.       0.         (17) JEREMY OLSAN       1.00       0.       0.       0.   | VICE-CHAIR                        |       | Х          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| MEMBER   X   0.   0.   0.   0.   0.   0.   0.  | (14) COURTNEY FOLEY (JOINED 9/20) | 1.00  |            |                        |              |        |                 |       |                 |                 |                                   |
| MEMBER         X         0.         0.         0.           (16) GARY HARTWICK (LEFT 12/20)         1.00         0.         0.         0.           MEMBER         X         0.         0.         0.         0.           (17) JEREMY OLSAN         1.00         0.         0.         0.         0.         0.   | MEMBER                            |       | Х          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| (16) GARY HARTWICK (LEFT 12/20)  | (15) PEDRO TOLEDO (LEFT 4/21)     | 1.00  |            |                        |              |        |                 |       |                 |                 |                                   |
| MEMBER X 0. 0. 0. (17) JEREMY OLSAN 1.00   | MEMBER                            |       | Х          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| (17) JEREMY OLSAN 1.00   | (16) GARY HARTWICK (LEFT 12/20)   | 1.00  |            |                        |              |        |                 |       |                 |                 |                                   |
|  | MEMBER                            |       | Х          |                        |              |        |                 |       | 0.              | 0.              | 0.                                |
| MEMBER     X   |                                   | 1.00  |            |                        |              |        |                 |       |                 |                 | _                                 |
|  | MEMBER                            |       | X          |                        |              |        |                 |       | 0.              | 0.              | 0 <b>.</b> Form <b>990</b> (2020) |

032007 12-23-20

| Part VII Section A. Officers, Directors, Tru (A)                                     | (B)  |                       |  |         | C)           |                              |          | (D)                          | (E)                 |     | ĺ                  | (F)                  |      |
|--|--|-----------------------|--|---------|--------------|------------------------------|----------|------------------------------|---------------------|-----|--------------------|----------------------|------|
| Name and title   | Average Position (do not check more than one |                       |  |         |              |                              |          | Reportable                   | Reportable          |     | Estimated          |                      |      |
|  | hours per                                    | box                   | , unle   | ss pe   | rson         | is bo                        | th an    | compensation                 | compensation        |     | an                 | nount                | of   |
|  | week   | $\vdash$              | cer ar   | nd a d  | lirecto      | or/trus                      | stee)    | from                         | from related        |     |                    | other                |      |
|  | (list any                                    | director              |  |         |              |                              |          | the                          | organizations       |     | l                  | pensa                |      |
|  | hours for related                            | or dir                | e,   |         |              | ated                         |          | organization                 | (W-2/1099-MIS       | 2)  |                    | om the               |      |
|  | organizations                                | ustee                 | trust  |         | 9            | suadu                        |          | (W-2/1099-MISC)              |                     |     | _ ~                | anizati<br>d relati  |      |
|  | below  | ual tr                | tional   |         | ploye        | t con                        |          |                              |                     |     | l                  | u reiati<br>anizatio |      |
|  | line)  | Individual trustee or | Institutional trustee                            | Officer | Key employee | Highest compensated employee | Former   |                              |                     |     | l                  | ai iiZati            | 5110 |
| (18) ABIGAIL SMYTH   | 1.00   | ┢                     | <del>                                     </del> |         |              | T *                          | <u> </u> |                              |                     |     |                    |                      |      |
| MEMBER   |  | x                     |  |         |              |                              |          | 0.                           |                     | 0.  |                    |                      | 0.   |
| (19) TERENCE BROWN   | 1.00   |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
| MEMBER   |  | X                     |  |         |              |                              |          | 0.                           |                     | 0.  |                    |                      | 0.   |
| (20) TRACY CONDRON   | 1.00   |                       |  |         |              |                              |          | ^ (                          |                     |     |                    |                      |      |
| MEMBER   |  | Х                     |  |         |              |                              |          | 0.                           |                     | 0.  |                    |                      | 0.   |
| (21) BRUCE KELM  | 4.00   |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
| TREASURER  |  | X                     |  | Х       |              |                              |          | 0.                           |                     | 0.  |                    |                      | 0.   |
| (22) VIVIANN STAPP   | 4.00   |                       |  |         |              |                              |          |                              |                     | _   |                    |                      | _    |
| SECRETARY  |  | X                     |  | Х       |              | <u> </u>                     |          | 0.                           |                     | 0.  | <u> </u>           |                      | 0.   |
| (23) AMY LYLE (JOINED 2/20)  | 1.00   | ۱                     |  |         |              |                              |          |                              |                     | ^   |                    |                      | ^    |
| MEMBER   | 1 00   | X                     |  |         |              | _                            | <u> </u> | 0.                           |                     | 0.  |                    |                      | 0.   |
| (24) TROY SANDERSON (JOINED 5/21)  | 1.00   | ٠,                    |  |         |              |                              | П        |                              |                     | ^   |                    |                      | 0    |
| MEMBER   |  | Х                     |  |         | -            | 1                            |          | 0.                           |                     | 0.  | <u> </u>           |                      | 0.   |
|  |  | 1                     |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  | 1                     |  |         |              |                              |          |                              |                     |     |                    |                      |      |
| 1b Subtotal  |  |                       | Ь.   |         |              |                              |          | 774,181.                     |                     | 0.  | 8                  | 7,1                  | 99.  |
| c Total from continuation sheets to Part \   | /II Section A                                |                       |  |         |              |                              |          | 0.                           |                     | 0.  | Ť                  | - , _                | 0.   |
| d Total (add lines 1b and 1c)  |  |                       |  |         |              |                              |          | 774,181.                     |                     | 0.  | 87,199             |                      |      |
| 2 Total number of individuals (including but   |  |                       |  |         |              |                              | ho r     | eceived more than \$100      | 0,000 of reportable |     |                    | -                    |      |
| compensation from the organization   |  |                       |  |         |              | ,                            |          |                              | •                   |     |                    |                      | 5    |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    | Yes                  | No   |
| 3 Did the organization list any former office  | r, director, trust                           | ee, l                 | key e  | emp     | loye         | e, o                         | r hiç    | hest compensated emp         | oloyee on           |     |                    |                      |      |
| line 1a? If "Yes," complete Schedule J for   | such individual                              | `.,.                  |  |         |              |                              |          |                              |                     |     | 3                  |                      | Х    |
| 4 For any individual listed on line 1a, is the s                                     | •  |                       |  |         |              |                              |          | •                            | •                   |     |                    |                      |      |
| and related organizations greater than \$15  | 50,000? If "Yes,                             | " cc                  | mple   | ete S   | Sch          | edul                         | e J i    | for such individual          |                     |     | 4                  | Х                    |      |
| 5 Did any person listed on line 1a receive or  |  |                       |  |         |              | •                            |          | ted organization or indiv    | idual for services  |     |                    |                      |      |
| rendered to the organization? If "Yes," con  | mplete Schedui                               | le J i                | for s  | uch     | pers         | son                          |          |                              |                     |     | 5                  |                      | X    |
| Section B. Independent Contractors   | 1 11   |                       |  |         |              |                              |          |                              | *                   |     |                    |                      |      |
| 1 Complete this table for your five highest c  |  | -                     |  |         |              |                              |          |                              |                     | ens | ation 1            | rom                  |      |
| the organization. Report compensation for  | r the calendar y                             | ear                   | enai   | ng v    | vitn         | or w                         | /itnii   |                              | year.               | —   |                    | <u> </u>             |      |
| (A)<br>Name and busines  | s address                                    | N                     | ис   | F.      |              |                              |          | ( <b>B)</b> Description of s | services            | C   | <b>))</b><br>Compe |                      | n    |
|  |  |                       |  | _       |              |                              | _        | '                            |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
|  |  |                       |  |         |              |                              |          |                              |                     |     |                    |                      |      |
| Total number of independent contractors     \$100,000 of compensation from the organ |  | not li                | mite   | d to    |              | se li<br>0                   | stec     | d above) who received n      | nore than           |     |                    |                      |      |
| w 100,000 of compensation from the organ   | nzation -                                    |                       |  |         |              | _                            |          |                              |                     |     |                    |                      |      |

| Pa   | rt V | <u> </u> | Statement of Revenue                                   |                    |                      |                          |                                      |  |
|--|------|----------|--|--------------------|----------------------|--------------------------|--------------------------------------|--|
|  |      |          | Check if Schedule O contains a response                | or note to any lin | e in this Part VIII  |                          |                                      |  |
|  |      |          |  |                    | (A)<br>Total revenue | (B)<br>Related or exempt | (C)<br>Unrelated<br>business revenue | ( <b>D)</b> Revenue excluded from tax under sections 512 - 514 |
| nts<br>nts   | 1    | а        | Federated campaigns 1a                                 |                    |                      |                          |                                      |  |
| ar<br>our  |      |          | Membership dues 1b                                     |                    |                      |                          |                                      |  |
| is, (<br>Am  |      |          | Fundraising events 1c                                  |                    |                      |                          |                                      |  |
| Contributions, Gifts, Grants and Other Similar Amounts |      | d        | Related organizations 1d                               |                    |                      |                          |                                      |  |
| ns,<br>Sim   |      |          | Government grants (contributions) 1e                   | 3,376,558.         |                      |                          |                                      |  |
| atio   |      | f        | All other contributions, gifts, grants, and            |                    |                      |                          |                                      |  |
| Ĕ  |      |          | similar amounts not included above 1f                  | 65,849,038.        |                      |                          |                                      |  |
| no<br>pu   |      | _        | Noncash contributions included in lines 1a-1f          | 44,316,592.        | 60 225 506           |                          |                                      |  |
| 0 8  |      | n        | Total. Add lines 1a-1f                                 | Business Code      | 69,225,596.          |                          |                                      |  |
| a)   | 2    | 2        | FOOD SALES   | 624200             | 702,437.             | 702,437.                 |                                      |  |
| Program Service<br>Revenue                             | 2    | a<br>b   | SHARED MAINTENANCE FEES                                | 624200             | 363,348.             | 363,348.                 |                                      |  |
| Ser  |      | c        |  |                    | ,                    |                          |                                      |  |
| am<br>eve  |      | d        |  |                    |                      |                          |                                      |  |
| oge  |      | е        |  |                    |                      |                          |                                      |  |
| ቯ  |      | f        | All other program service revenue                      |                    |                      |                          |                                      |  |
|  |      |          | Total. Add lines 2a-2f                                 |                    | 1,065,785.           |                          |                                      |  |
|  | 3    |          | Investment income (including dividends, inter-         | est, and           |                      |                          |                                      |  |
|  |      |          | other similar amounts)                                 | ▶                  | 388,412.             |                          |                                      | 388,412  |
|  | 4    |          | Income from investment of tax-exempt bond p            | ' ·                |                      |                          |                                      |  |
|  | 5    |          | Royalties  |                    |                      |                          |                                      |  |
|  | _    |          | (i) Real   | (ii) Personal      |                      |                          |                                      |  |
|  |      |          | Gross rents 6a   |                    |                      |                          |                                      |  |
|  |      |          | Less: rental expenses 6b                               |                    |                      |                          |                                      |  |
|  |      |          | Rental income or (loss) 6c Net rental income or (loss) |                    |                      |                          |                                      |  |
|  |      |          | Gross amount from sales of (i) Securities              | (ii) Other         |                      |                          |                                      |  |
|  | •    | u        | assets other than inventory <b>7a</b>                  | 31,864.            |                      |                          |                                      |  |
|  |      | b        | Less: cost or other basis                              |                    |                      |                          |                                      |  |
| e  |      |          | and sales expenses7b                                   | 0.                 |                      |                          |                                      |  |
| Revenue  |      | С        | Gain or (loss) 7c                                      | 31,864.            |                      |                          |                                      |  |
|  |      |          | Net gain or (loss)                                     |                    | 31,864.              | 31,864.                  |                                      |  |
| her  | 8    | а        | Gross income from fundraising events (not              |                    |                      |                          |                                      |  |
| g  |      |          | including \$ of  | )                  |                      |                          |                                      |  |
|  |      |          | contributions reported on line 1c). See                | 1                  |                      |                          |                                      |  |
|  |      |          | Part IV, line 18                                       |                    |                      |                          |                                      |  |
|  |      |          | Less: direct expenses 8b                               |                    |                      |                          |                                      |  |
|  |      |          |  | <b>_</b>           |                      |                          |                                      |  |
|  | 9    | а        | Gross income from gaming activities. See               |                    |                      |                          |                                      |  |
|  |      | h        | Part IV, line 19 9a Less: direct expenses 9b           |                    |                      |                          |                                      |  |
|  |      |          | Net income or (loss) from gaming activities            |                    |                      |                          |                                      |  |
|  |      |          | Gross sales of inventory, less returns                 |                    |                      |                          |                                      |  |
|  |      | _        | and allowances 10a                                     | a                  |                      |                          |                                      |  |
|  |      | b        | Less: cost of goods sold 10th                          |                    |                      |                          |                                      |  |
|  |      |          | Net income or (loss) from sales of inventory           | 1                  |                      |                          |                                      |  |
| s  |      |          | . ,  | Business Code      |                      |                          |                                      |  |
| e<br>e   | 11   | а        |  |                    |                      |                          |                                      |  |
| ane  |      | b        |  |                    |                      |                          |                                      |  |
| Miscellaneous<br>Revenue                               |      | С        |  |                    |                      |                          |                                      |  |
| Mis  |      |          | All other revenue                                      |                    |                      |                          |                                      |  |
|  |      |          | Total. Add lines 11a-11d                               | <b>&gt;</b>        |                      |                          |                                      |  |
|  | 12   |          | Total revenue. See instructions                        |                    | 70,711,657.          | 1,097,649.               | 0.                                   | 388,412.   |

032009 12-23-20

# Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do i     | not include amounts reported on lines 6b,  | (A)            | this Part IX(B)          | (C)                             | (D)                  |
|----------|--|----------------|--------------------------|---------------------------------|----------------------|
|          | 8b, 9b, and 10b of Part VIII.  | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1        | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 |                |                          |                                 |                      |
| 2        | Grants and other assistance to domestic  |                |                          |                                 |                      |
| _        | individuals. See Part IV, line 22  |                |                          |                                 |                      |
| 3        | Grants and other assistance to foreign   |                |                          |                                 |                      |
| _        | organizations, foreign governments, and foreign  |                |                          |                                 |                      |
|          | individuals. See Part IV, lines 15 and 16  |                |                          |                                 |                      |
| 4        | Benefits paid to or for members  |                |                          |                                 |                      |
| 5        | Compensation of current officers, directors,   |                |                          |                                 |                      |
| -        | trustees, and key employees  | 902,214.       | 694,705.                 | 102,852.                        | 104,65               |
| 6        | Compensation not included above to disqualified  | ,              | ,                        |                                 | . ,                  |
| •        | persons (as defined under section 4958(f)(1)) and  |                | 4                        |                                 |                      |
|          | persons described in section 4958(c)(3)(B)   |                |                          |                                 |                      |
| 7        | Other salaries and wages   | 4,924,645.     | 3,786,190.               | 564,254.                        | 574,201              |
| 8        | Pension plan accruals and contributions (include   |                | 0,7.00,7.20              | 001/1011                        | 0, 1, 1              |
| _        | section 401(k) and 403(b) employer contributions)  | 99,725.        | 76,788.                  | 11,369.                         | 11,568               |
| 9        | Other employee benefits  | 964,797.       | 742,894.                 | 109,987.                        | 111,916              |
| 0        | Payroll taxes  | 379,302.       | 292,063.                 | 43,240.                         | 43,999               |
| 1        | Fees for services (nonemployees):  | 0.5,0020       | 232,0001                 | 10,2101                         |                      |
|          | Management   | 4              |                          |                                 |                      |
|          |  | 36,211.        |                          | 36,211.                         |                      |
|          | Legal  | 48,600.        |                          | 48,600.                         |                      |
|          | Accounting   | 40,000         |                          | 40,000.                         |                      |
|          | Lobbying   |                |                          |                                 |                      |
| _        | Professional fundraising services. See Part IV, line 17  |                |                          |                                 |                      |
| f        | Investment management fees   |                |                          |                                 |                      |
| g        | Other. (If line 11g amount exceeds 10% of line 25,   |                |                          |                                 |                      |
|          | column (A) amount, list line 11g expenses on Sch O.)   | 299,386.       | 52,753.                  | 2,960.                          | 243,673              |
| 12       | Advertising and promotion  | 740,451.       | 358,421.                 | 84,093.                         | 297,937              |
| 13       | Office expenses  | 109,922.       |                          | 8,794.                          |                      |
| 14       | Information technology   | 109,922.       | 81,984.                  | 0,794.                          | 19,144               |
| 15       | Royalties  | 4E0 041        | 405 100                  | 12 700                          | 11 051               |
| 6        | Occupancy  | 450,941.       | 425,192.                 | 13,798.                         | 11,951               |
| 17       | Travel   |                |                          |                                 |                      |
| 18       | Payments of travel or entertainment expenses   |                |                          |                                 |                      |
|          | for any federal, state, or local public officials  | 0.57           | 252                      | 204                             | 200                  |
| 19       | Conferences, conventions, and meetings   | 857.           | 353.                     | 224.                            | 280                  |
| 20       | Interest   |                |                          |                                 |                      |
| 21       | Payments to affiliates   | 740 042        | C 4 2 1 0 4              | F0 F70                          | 45 065               |
| 22       | Depreciation, depletion, and amortization  | 740,943.       | 643,104.                 | 52,572.                         | 45,267               |
| 23       | Insurance  | 118,170.       | 95,785.                  | 18,070.                         | 4,315                |
| 24       | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If      |                |                          |                                 |                      |
|          | line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)    |                |                          |                                 |                      |
| а        | FOOD DISTRIBUTED - DONA  | 45,239,218.    | 45,239,218.              |                                 |                      |
| a<br>h   | FOOD DISTRIBUTED - ACQU  | 4,683,141.     | 4,683,141.               |                                 |                      |
| C        | FOOD DISTRIBUTION EXPEN  | 1,821,512.     | 1,821,512.               |                                 |                      |
| d        |  | _,,            | _,,,                     |                                 |                      |
|          | All other expenses   |                |                          |                                 |                      |
| е<br>25  | Total functional expenses. Add lines 1 through 24e   | 61,560,035.    | 58,994,103.              | 1,097,024.                      | 1,468,908            |
| 26<br>26 | Joint costs. Complete this line only if the organization   | 01,000,000     | 50,554,1056              | 1,001,004                       | -, -00, 500          |
| .0       | reported in column (B) joint costs from a combined   |                |                          |                                 |                      |
|          | educational campaign and fundraising solicitation.   |                |                          |                                 |                      |
|          | Guucanonai campaign anu funulaising Sulicitatiun.  |                |                          |                                 |                      |

| Pa                          | πχ  | Balance Sheet                                       |            |                       |                                 |             |                           |
|-----------------------------|-----|---|------------|-----------------------|---------------------------------|-------------|---------------------------|
|                             |     | Check if Schedule O contains a response or no       | te to ar   | y line in this Part X |                                 |             |                           |
|                             |     |   |            |                       | <b>(A)</b><br>Beginning of year |             | <b>(B)</b><br>End of year |
|                             | 1   | Cash - non-interest-bearing                         | 2,844,755. | 1                     | 6,660,538.                      |             |                           |
|                             | 2   | Savings and temporary cash investments              |            |                       | 10,612,030.                     | 2           | 6,719,090                 |
|                             | 3   | Pledges and grants receivable, net                  | 350,510.   | 3                     | 337,214                         |             |                           |
|                             | 4   | Accounts receivable, net                            | 67,229.    | 4                     | 42,701                          |             |                           |
|                             | 5   | Loans and other receivables from any current of     |            |                       |                                 |             |                           |
|                             |     | trustee, key employee, creator or founder, subs     |            |                       |                                 |             |                           |
|                             |     | controlled entity or family member of any of the    | ons        |                       | 5                               |             |                           |
|                             | 6   | Loans and other receivables from other disqua       |            |                       |                                 |             |                           |
|                             |     | under section 4958(f)(1)), and persons describe     | ed in sec  | ction 4958(c)(3)(B)   |                                 | 6           |                           |
| ţ                           | 7   | Notes and loans receivable, net                     |            |                       | A                               | 7           |                           |
| Assets                      | 8   | Inventories for sale or use                         |            |                       | 5,155,152.                      | 8           | 4,389,191                 |
| Ä                           | 9   |   |            |                       | 85,775.                         | 9           | 56,814                    |
|                             | 10a | Land, buildings, and equipment: cost or other       |            |                       |                                 |             |                           |
|                             |     | basis. Complete Part VI of Schedule D               | 10a        | 17,291,479.           |                                 |             |                           |
|                             | b   | Less: accumulated depreciation                      | 10b        | 3,940,973.            | 12,562,838.                     | 10c         | 13,350,506                |
|                             | 11  | Investments - publicly traded securities            |            | 11                    |                                 |             |                           |
|                             | 12  | Investments - other securities. See Part IV, line   | 9,001,099. | 12                    | 17,670,772                      |             |                           |
|                             | 13  | Investments - program-related. See Part IV, line    |            | 13                    |                                 |             |                           |
|                             | 14  | Intangible assets                                   |            | 14                    |                                 |             |                           |
|                             | 15  | Other assets. See Part IV, line 11                  |            |                       |                                 | 15          |                           |
|                             | 16  | Total assets. Add lines 1 through 15 (must equ      |            |                       | 40,679,388.                     | 16          | 49,226,826                |
|                             | 17  | Accounts payable and accrued expenses               |            |                       | 1,080,749.                      | 17          | 1,298,065                 |
|                             | 18  | Grants payable                                      |            |                       |                                 | 18          |                           |
|                             | 19  | Deferred revenue                                    |            |                       |                                 | 19          |                           |
|                             | 20  | Tax-exempt bond liabilities                         |            |                       |                                 | 20          |                           |
|                             | 21  | Escrow or custodial account liability. Complete     | Part IV    | of Schedule D         |                                 | 21          |                           |
| es                          | 22  | Loans and other payables to any current or for      |            |                       |                                 |             |                           |
| Liabilities                 |     | trustee, key employee, creator or founder, subs     | stantial   | contributor, or 35%   |                                 |             |                           |
| <u>ia</u>                   |     | controlled entity or family member of any of the    |            |                       |                                 | 22          |                           |
| _                           | 23  | Secured mortgages and notes payable to unre         |            |                       |                                 | 23          |                           |
|                             | 24  | Unsecured notes and loans payable to unrelate       |            |                       |                                 | 24          |                           |
|                             | 25  | Other liabilities (including federal income tax, p  |            |                       |                                 |             |                           |
|                             |     | parties, and other liabilities not included on line | s 17-24    | ). Complete Part X    | 821,500.                        |             | 0                         |
|                             |     | of Schedule D                                       |            |                       |                                 | <del></del> | 1 200 065                 |
|                             | 26  | Total liabilities. Add lines 17 through 25          |            | ► ▼                   | 1,902,249.                      | 26          | 1,298,065                 |
| Ş                           |     | Organizations that follow FASB ASC 958, ch          | eck her    | e 🕨 🕰                 |                                 |             |                           |
| ũ                           |     | and complete lines 27, 28, 32, and 33.              |            |                       | 37,946,137.                     |             | 47 70E 047                |
| sala                        | 27  |   |            |                       | 831,002.                        | 27          | 47,705,947<br>222,814     |
| 힏                           | 28  | Net assets with donor restrictions                  |            |                       | 031,002.                        | 28          | 222,014                   |
| Ξ                           |     | Organizations that do not follow FASB ASC           | 958, cn    | eck nere              |                                 |             |                           |
| ō                           |     | and complete lines 29 through 33.                   |            | 00                    |                                 |             |                           |
| ets                         | 29  | Capital stock or trust principal, or current funds  | F          |                       | 29                              |             |                           |
| \SS.                        | 30  | Paid-in or capital surplus, or land, building, or e | T          |                       | 30                              |             |                           |
| Net Assets or Fund Balances | 31  | Retained earnings, endowment, accumulated in        | F          | 38,777,139.           | 31                              | 47,928,761  |                           |
| Z                           | 32  | Total net assets or fund balances                   |            |                       | 40,679,388.                     | 32          | 49,226,826                |
|                             | 33  | Total liabilities and net assets/fund balances      |            |                       | ±0,013,300.                     | 33          | 49,440,040                |

| Pa | rt XI Reconciliation of Net Assets  |          |         |      |     |     |
|----|---|----------|---------|------|-----|-----|
|    | Check if Schedule O contains a response or note to any line in this Part XI   |          |         |      |     |     |
|    |   |          |         |      |     |     |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)   | 1        | 70      | ,71  | 1,6 | 57. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)  | 2        | 61      | , 56 | 0,0 | 35. |
| 3  | Revenue less expenses. Subtract line 2 from line 1  | 3        |         |      |     | 22. |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4        | 38      | ,77  | 7,1 | 39. |
| 5  | Net unrealized gains (losses) on investments  | 5        |         |      |     |     |
| 6  | Donated services and use of facilities  | 6        |         |      |     |     |
| 7  | Investment expenses   | 7        |         |      |     |     |
| 8  | Prior period adjustments  | 8        |         |      |     |     |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)  | 9        |         |      |     | 0.  |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |          |         |      |     |     |
|    | column (B))   | 10       | 47      | ,92  | 8,7 | 61. |
| Pa | rt XII Financial Statements and Reporting   |          |         |      |     |     |
|    | Check if Schedule O contains a response or note to any line in this Part XII  |          | <u></u> |      |     | X   |
|    |   |          |         |      | Yes | No  |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other  |          |         |      |     |     |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule        | Ο.       |         |      |     |     |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                       |          |         | 2a   |     | X   |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | d on a   |         |      |     |     |
|    | separate basis, consolidated basis, or both:  |          |         |      |     |     |
|    | Separate basis Consolidated basis Both consolidated and separate basis  |          |         |      |     |     |
| b  | Were the organization's financial statements audited by an independent accountant?                                    |          |         | 2b   | Х   |     |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat       | e basis, |         |      |     |     |
|    | consolidated basis, or both:  |          |         |      |     |     |
|    | X Separate basis Consolidated basis Both consolidated and separate basis  |          |         |      |     |     |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th     | e audit, |         |      |     |     |
|    | review, or compilation of its financial statements and selection of an independent accountant?                        |          |         | 2c   | Х   |     |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on Sch     | nedule O | ١.      |      |     |     |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si    | ngle Aud | it      |      |     |     |
|    | Act and OMB Circular A-133?   |          |         | За   | Х   |     |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ired aud | it      |      |     |     |
|    | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |          |         | 3b   | X   |     |

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

REDWOOD EMPIRE FOOD BANK

**Employer identification number** 68-0121855

| Par | t I Organizations Maintaining Donor Advise                         | ed Funds or Othe          | er Similar Funds or         | Accounts. Complete if the       |
|-----|--|---------------------------|-----------------------------|---------------------------------|
|     | organization answered "Yes" on Form 990, Part IV, lir              | ne 6.                     |                             | ·                               |
|     |  | (a) Donor adv             | rised funds                 | (b) Funds and other accounts    |
| 1   | Total number at end of year  |                           |                             |                                 |
| 2   | Aggregate value of contributions to (during year)                  |                           |                             |                                 |
| 3   | Aggregate value of grants from (during year)                       |                           |                             |                                 |
| 4   | Aggregate value at end of year                                     |                           |                             |                                 |
| 5   | Did the organization inform all donors and donor advisors in       | writing that the asset    | s held in donor advised     | funds                           |
|     | are the organization's property, subject to the organization's     | exclusive legal contr     | ol?                         | Yes No                          |
| 6   | Did the organization inform all grantees, donors, and donor a      | advisors in writing tha   | t grant funds can be use    | ed only                         |
|     | for charitable purposes and not for the benefit of the donor       | or donor advisor, or fo   | r any other purpose con     | ıferring                        |
|     | impermissible private benefit?                                     |                           |                             | Yes No                          |
| Par | t II Conservation Easements. Complete if the or                    | ganization answered       | 'Yes" on Form 990, Part     | IV, line 7.                     |
| 1   | Purpose(s) of conservation easements held by the organizat         | tion (check all that app  | oly).                       |                                 |
|     | Preservation of land for public use (for example, recrea           | ation or education)       | Preservation of a hi        | storically important land area  |
|     | Protection of natural habitat                                      |                           | Preservation of a co        | ertified historic structure     |
|     | Preservation of open space   |                           |                             |                                 |
| 2   | Complete lines 2a through 2d if the organization held a quali      | ified conservation cor    | tribution in the form of a  |                                 |
|     | day of the tax year.   |                           |                             | Held at the End of the Tax Year |
| а   | Total number of conservation easements                             |                           |                             | 2a                              |
| b   |  |                           |                             |                                 |
| С   | Number of conservation easements on a certified historic str       |                           |                             | 2c                              |
| d   | Number of conservation easements included in (c) acquired          |                           |                             |                                 |
|     | listed in the National Register                                    |                           |                             |                                 |
| 3   | Number of conservation easements modified, transferred, re         | eleased, extinguished,    | or terminated by the org    | ganization during the tax       |
|     | year ▶   |                           |                             |                                 |
| 4   | Number of states where property subject to conservation ea         |                           |                             |                                 |
| 5   | Does the organization have a written policy regarding the pe       |                           |                             |                                 |
| •   | violations, and enforcement of the conservation easements          |                           |                             |                                 |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting,       | , nandling of violations  | s, and enforcing conserv    | ation easements during the year |
| 7   | Amount of expenses incurred in monitoring, inspecting, hand        | dling of violations, and  | d anforcing concentration   | accoments during the year       |
| ′   | S  | ulling of violations, and | a emorcing conservation     | easements during the year       |
| 8   | Does each conservation easement reported on line 2(d) about        | ve satisfy the requirer   | nents of section 170(h)(/   | 1\/R\/i\                        |
| Ü   | and section 170(h)(4)(B)(ii)?                                      |                           |                             |                                 |
| 9   | In Part XIII, describe how the organization reports conservat      | ion easements in its r    | evenue and expense sta      | tement and                      |
| Ŭ   | balance sheet, and include, if applicable, the text of the foot    |                           | · ·                         |                                 |
|     | organization's accounting for conservation easements.              | inoto to the organizati   |                             | s that decombes the             |
| Par | t III Organizations Maintaining Collections of                     | of Art, Historical        | Treasures, or Othe          | er Similar Assets.              |
|     | Complete if the organization answered "Yes" on Form                | -                         | ·                           |                                 |
| 1a  | If the organization elected, as permitted under FASB ASC 95        | 58, not to report in its  | revenue statement and       | balance sheet works             |
|     | of art, historical treasures, or other similar assets held for pu  | blic exhibition, educa    | tion, or research in furthe | erance of public                |
|     | service, provide in Part XIII the text of the footnote to its fina | incial statements that    | describes these items.      | ·                               |
| b   | If the organization elected, as permitted under FASB ASC 95        | 58, to report in its reve | enue statement and bala     | ance sheet works of             |
|     | art, historical treasures, or other similar assets held for public |                           |                             |                                 |
|     | provide the following amounts relating to these items:             |                           |                             |                                 |
|     | (i) Revenue included on Form 990, Part VIII, line 1                |                           |                             | <b>&gt;</b> \$                  |
|     | (ii) Assets included in Form 990, Part X                           |                           |                             |                                 |
| 2   | If the organization received or held works of art, historical tre  |                           |                             |                                 |
|     | the following amounts required to be reported under FASB A         | ASC 958 relating to th    | ese items:                  |                                 |
| а   | Revenue included on Form 990, Part VIII, line 1                    |                           |                             | <b>&gt;</b> \$                  |
| b   | Assets included in Form 990, Part X                                |                           |                             |                                 |
|     | For Paperwork Reduction Act Notice, see the Instruction            |                           |                             | Schedule D (Form 990) 2020      |

to be sold to raise funds rather than to be maintained as part of the organization's collection?

Other

(b) Prior year

31,500.

b

Part IV

collection items (check all that apply):

Preservation for future generations

reported an amount on Form 990, Part X, line 21.

**b** If "Yes," explain the arrangement in Part XIII and complete the following table:

e Distributions during the year

Ending balance

(a) Current year

32,203

4,967,500.

100.0000

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

Dublic exhibition

**1a** Beginning of year balance

e Other expenditures for facilities

Permanent endowment

**b** Contributions

c Net investment earnings, gains, and losses d Grants or scholarships

and programs f Administrative expenses

Board designated or quasi-endowment

g End of year balance .....

Scholarly research

| С  | Term endowment \( \rightarrow \) \( \limins \)  |        |     |   |
|----|---|--------|-----|---|
|    | The percentages on lines 2a, 2b, and 2c should equal 100%.  |        |     |   |
| 3a | Are there endowment funds not in the possession of the organization that are held and administered for the organization | _      |     |   |
|    | by:   |        | Yes | N |
|    | (i) Unrelated organizations   | 3a(i)  |     | Х |
|    | (ii) Related organizations  | 3a(ii) |     | Х |
| b  | If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?                                | 3b     |     |   |
| 1  | Describe in Part XIII the intended uses of the organization's endowment funds   | •      |     |   |

#### Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property   | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |  |  |  |  |
|---|--------------------------------------|---------------------------------|------------------------------|----------------|--|--|--|--|
| 1a Land   | 1,670,000.                           | ,                               |                              | 1,670,000.     |  |  |  |  |
| <b>b</b> Buildings  | 10,474,352.                          |                                 | 2,108,973.                   | 8,365,379.     |  |  |  |  |
| c Leasehold improvements  |                                      |                                 |                              |                |  |  |  |  |
| d Equipment   | 5,147,127.                           |                                 | 1,832,000.                   | 3,315,127.     |  |  |  |  |
| <b>e</b> Other  |                                      |                                 |                              |                |  |  |  |  |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              |                |  |  |  |  |

Schedule D (Form 990) 2020

| Schedule D (Form 990) 2020 REDWOOD EM   | PIRE FOOD BANK               | 68  | -0121855 Page          |
|---|------------------------------|---|------------------------|
| Part VII Investments - Other Securities.  |                              |   | <u> </u>               |
| Complete if the organization answered "Yes  | on Form 990, Part IV, line   | 11b. See Form 990, Part X, line 12.       |                        |
| (a) Description of security or category (including name of security)  | (b) Book value               | (c) Method of valuation: Cost or end      | d-of-year market value |
| (1) Financial derivatives   |                              |   |                        |
| (2) Closely held equity interests   |                              |   |                        |
| (3) Other   |                              |   |                        |
| (A) MORGAN STANLEY  | 17,670,772.                  | END-OF-YEAR MARKET                        | VALUE                  |
| (B)   |                              |   |                        |
| (C)   |                              |   |                        |
| (D)   |                              |   |                        |
| (E)   |                              |   |                        |
| (F)   |                              |   |                        |
| (G)   |                              |   |                        |
| (H)   | 17,670,772.                  |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related. | 11,010,112•                  |   |                        |
|   | " on Form 000 Port IV line   | 11a Can Farm 000 Part V line 12           |                        |
| Complete if the organization answered "Yes (a) Description of investment                                    | (b) Book value               | (c) Method of valuation: Cost or end      | d-of-vear market value |
| (1)   | (S) Book value               | (c) mound of valuation cool of one        | 2 or your market value |
| (2)   |                              |   |                        |
| (3)   |                              |   |                        |
| (4)   |                              |   |                        |
| (5)   |                              |   |                        |
| (6)   |                              |   |                        |
| (7)   |                              |   |                        |
| (8)   |                              |   |                        |
| (9)   |                              |   |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  |                              |   |                        |
| Part IX Other Assets.   |                              |   |                        |
| Complete if the organization answered "Yes  |                              | 11d. See Form 990, Part X, line 15.       |                        |
| (a  | ) Description                |   | (b) Book value         |
| (1)   |                              |   |                        |
| (2)   |                              |   |                        |
| (3)   |                              |   |                        |
| (4)   |                              |   |                        |
| (5)   |                              |   |                        |
| (6)<br>(7)  |                              |   |                        |
| (8)   |                              |   |                        |
| (9)   |                              |   |                        |
| Total. (Column (b) must equal Form 990, Part X, col. (B) li   | ne 15 )                      | •   |                        |
| Part X Other Liabilities.   |                              |   |                        |
| Complete if the organization answered "Yes  | " on Form 990, Part IV, line | 11e or 11f. See Form 990, Part X, line 25 | j.                     |
| 1. (a) Description of liability   |                              |   | (b) Book value         |
| (1) Federal income taxes  |                              |   |                        |
| (2)   |                              |   |                        |
| (3)   |                              |   |                        |
| (4)   |                              |   |                        |
| (5)   |                              |   |                        |
| (6)   |                              |   |                        |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2020

(7) (8)

|    | leddie D (Folili 990) 2020 RDDWCCD EIII IRD 1 CCD                    | -                               |         | OTZIOSS Page T |
|----|--|---------------------------------|---------|----------------|
| Pa | art XI Reconciliation of Revenue per Audited Finance                 | ial Statements With Revenue per | Retur   | n.             |
|    | Complete if the organization answered "Yes" on Form 990, P           | art IV, line 12a.               |         |                |
| 1  | Total revenue, gains, and other support per audited financial statem | ents                            | 1       | 70,711,657.    |
| 2  | Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |                                 |         |                |
| а  | Net unrealized gains (losses) on investments                         | 2a                              |         |                |
| b  | Donated services and use of facilities                               | 2b                              |         |                |
| С  | Recoveries of prior year grants                                      | 2c                              |         |                |
| d  | d Other (Describe in Part XIII.)                                     | 2d                              |         |                |
| е  | e Add lines 2a through 2d  |                                 | . 2e    | 0.             |
| 3  | Subtract line 2e from line 1   |                                 | . 3     | 70,711,657.    |
| 4  |  |                                 |         |                |
| а  | a Investment expenses not included on Form 990, Part VIII, line 7b   | 4a                              |         |                |
| b  | b Other (Describe in Part XIII.)                                     | 4b                              |         |                |
| С  | c Add lines <b>4a</b> and <b>4b</b>                                  |                                 | . 4c    | 0.             |
| 5  | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I |                                 |         | 70,711,657.    |
| Pa | art XII Reconciliation of Expenses per Audited Finan                 | cial Statements With Expenses p | er Retu | ırn.           |
|    | Complete if the organization answered "Yes" on Form 990, P           | art IV, line 12a.               |         |                |
| 1  | Total expenses and losses per audited financial statements           |                                 | 1       | 61,560,035.    |
| 2  | Amounts included on line 1 but not on Form 990, Part IX, line 25:    |                                 |         |                |
| а  | Donated services and use of facilities                               |                                 | _       |                |
| b  | b Prior year adjustments   | 2b                              |         |                |
| С  | c Other losses   | 2c                              |         |                |
| d  | d Other (Describe in Part XIII.)                                     | 2d                              |         | _              |
| е  | e Add lines <b>2a</b> through <b>2d</b>                              |                                 | . 2e    | 0.             |
| 3  | Subtract line <b>2e</b> from line <b>1</b>                           |                                 | . 3     | 61,560,035.    |
| 4  | Amounts included on Form 990, Part IX, line 25, but not on line 1:   |                                 |         |                |
| а  | a Investment expenses not included on Form 990, Part VIII, line 7b   | 4a                              |         |                |
| b  | b Other (Describe in Part XIII.)                                     | 4b                              |         | _              |
| С  | 7,133  |                                 | ·· —    | 0.             |
| 5  | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part  | t I, line 18.)                  | 5       | 61,560,035.    |
| Pa | art XIII Supplemental Information.                                   |                                 |         |                |
|    |  |                                 |         |                |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART V, LINE 4:

THE ORGANIZATION'S INTENDED USE OF THE BOARD DESIGNATED ENDOWMENT FUND IS TO PROVIDE LONG-TERM FUNDING FOR THE MISSION OF THE REDWOOD EMPIRE FOOD BANK. THE ASSETS OF THIS FUND SHALL BE MANAGED IN SUCH A WAY AS TO FACILITATE THE ORGANIZATION'S GOALS AND OBJECTIVES AS OUTLINED BY THE BOARD OF DIRECTORS. DONATIONS PLACED IN THE ENDOWMENT FUND ARE NOT DESIGNATED BY THE DONOR AS THIS IS A QUASI ENDOWMENT AND ALL FUNDS HELD CURRENTLY ARE DESIGNATED BY THE BOARD.

# PART X, LINE 2:

THE FOOD BANK IS A NOT-FOR-PROFIT ORGANIZATION AND IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE 032054 12-01-20

Part XIII Supplemental Information (continued) CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE. HOWEVER, THE FOOD BANK IS SUBJECT TO INCOME TAXES ON ANY NET INCOME THAT IS DERIVED FROM A TRADE OR BUSINESS, REGULARLY CARRIED ON, AND NOT IN FURTHERANCE OF THE PURPOSES FOR WHICH IT WAS GRANTED EXEMPTION, COMMONLY REFERRED TO AS UNRELATED BUSINESS INCOME. NO INCOME TAX PROVISION HAS BEEN RECORDED FOR THE YEARS ENDED JUNE 30, 2021 AND 2020, AS MANAGEMENT DETERMINED THAT THE FOOD BANK HAD NO UNRELATED BUSINESS INCOME. THE FOOD BANK DETERMINES WHETHER ITS TAX POSITIONS ARE "MORE-LIKELY-THAN NOT" TO BE SUSTAINED UPON EXAMINATION BY THE APPLICABLE TAXING AUTHORITY BASED ON THE TECHNICAL MERITS OF THE POSITIONS. AS OF JUNE 30, 2021, THE FOOD BANK HAS REVIEWED ITS TAX POSITIONS AND HAS CONCLUDED NO RESERVE FOR UNCERTAIN TAX POSITIONS IS REQUIRED. THE FOOD BANK'S OPEN TAX YEARS SUBJECT TO REVIEW ARE FOR 3 YEARS AFTER THE DATE OF FILING FOR FEDERAL AND 4 YEARS AFTER THE DATE OF FILING FOR CALIFORNIA. THE FOOD BANK IS NOT CLASSIFIED AS A PRIVATE FOUNDATION.

#### **SCHEDULE G**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

REDWOOD EMPIRE FOOD BANK

Employer identification number

|   | EMPIRE FOOD BANK  |                                     |  |                                   | 68-0121  |   |
|---|---|-------------------------------------|--|-----------------------------------|--|---|
| Part I Fundraising Activities required to complete this par | <ul> <li>Complete if the organization answ</li> <li>t.</li> </ul> | ered "\                             | es" o  | n Form 990, Part IV,              | line 17. Form 990-EZ   | I filers are not  |
| 1 Indicate whether the organization rais                    | sed funds through any of the follow                               | ng act                              | vities.  | Check all that apply              |  | _   |
| a Mail solicitations  |   |                                     |  | overnment grants                  |  |   |
| <b>b</b> Internet and email solicitations                   | s <b>f</b> Solicita   | tion of                             | gover  | nment grants                      |  |   |
| c Phone solicitations                                       | g Specia  |                                     |  |                                   |  |   |
| d In-person solicitations                                   |   |                                     | ·  |                                   |  |   |
| 2 a Did the organization have a written of                  | or oral agreement with any individua                              | l (inclu                            | dina o   | fficers, directors, trus          | stees, or  |   |
| key employees listed in Form 990, P                         |   |                                     |  |                                   |  | ☐ No  |
| <b>b</b> If "Yes," list the 10 highest paid indi            |   |                                     |  |                                   |  |   |
| compensated at least \$5,000 by the                         |   |                                     | 5  |                                   |  | -   |
|   | 1   | _                                   |  |                                   |  | _   |
| (i) Name and address of individual or entity (fundraiser)   | (ii) Activity   | fund<br>have o<br>or con<br>contrib | Did<br>raiser<br>ustody<br>itrol of<br>utions? | (iv) Gross receipts from activity | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|   |   | Yes                                 | No   |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   | 4, 6,   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   | •                                   |  |                                   |  |   |
| Total   |   |                                     | <u> </u>                                       |                                   |  | <u> </u>  |
| 3 List all states in which the organization                 | on is registered or licensed to solicit                           | contril                             | outions  | s or has been notified            | d it is exempt from re   | egistration   |
| or licensing.   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
|   |   |                                     |  |                                   |  |   |
| LHA For Paperwork Reduction Act Not                         | ice, see the Instructions for Form                                | 990 o                               | 990-   | EZ. S                             | Schedule G (Form 9   | 90 or 990-EZ) 2020                                      |

|                 |      | of fundraising event contributions and gr                     |                |               |  |           |                    | ipts greater than \$5,00                    |
|-----------------|------|---|----------------|---------------|--|-----------|--------------------|---|
|                 |      |   |                | vent #1       | (b) Event #                            | 2         | (c) Other events   | (d) Total events<br>(add col. (a) throug    |
|                 |      |   |                | BOWLS         | (                                      | ,         | (t - t - 1         | col. <b>(c)</b> )                           |
| ne              |      |   | (ever          | nt type)      | (event type                            | *)        | (total number)     |   |
| Revenue         | 4    | Crass resoints  |                |               |  |           |                    |   |
| Re              | 1    | Gross receipts  |                |               |  |           |                    |   |
|                 | 2    | Less: Contributions   |                |               |  |           |                    |   |
|                 | _    | 2000. 00/14/104/10/10   |                |               |  |           |                    |   |
|                 | 3    | Gross income (line 1 minus line 2)                            |                |               |  |           |                    |   |
|                 |      |   |                |               |  |           |                    |   |
|                 | 4    | Cash prizes   |                |               |  |           |                    |   |
|                 |      |   |                |               |  |           |                    |   |
| "               | 5    | Noncash prizes  |                |               |  |           |                    |   |
| Direct Expenses |      | <b>5</b>  |                |               |  |           |                    |   |
| хре             | 6    | Rent/facility costs   |                |               |  | -         | <del>)</del>       |   |
| χE              | 7    | Food and haverage   |                |               |  |           |                    |   |
| )irec           | 7    | Food and beverages  |                |               |  |           |                    |   |
|                 | 8    | Entertainment   |                |               |  |           |                    |   |
|                 | 9    | Other direct expenses   |                |               |  |           |                    |   |
|                 | 10   | Direct expense summary. Add lines 4 through                   |                | nn (d)        |  |           | <b></b>            |   |
|                 | 11   | Net income summary. Subtract line 10 from I                   |                |               |  |           |                    |   |
| Pa              | rt l | <b>II Gaming.</b> Complete if the organization                | answered "     | Yes" on Forn  | n 990, Part IV, line                   | 19, or r  | reported more than |   |
|                 |      | \$15,000 on Form 990-EZ, line 6a.                             |                |               |  |           |                    |   |
| e               |      |   | (a)            | Bingo         | (b) Pull tabs/ins<br>bingo/progressive |           | (c) Other gaming   | (d) Total gaming (accol. (a) through col. ( |
| Revenue         |      |   |                |               | billy0/progressive                     | billyo    |                    | Coi. (a) through coi. (                     |
| Re              | 1    | Gross revenue   |                |               |  |           |                    |   |
|                 |      |   |                |               |  |           |                    |   |
| ses             | 2    | Cash prizes   |                |               |  |           |                    |   |
| Direct Expenses | _    | Namanah milana  |                |               |  |           |                    |   |
| Exp             | 3    | Noncash prizes  |                |               |  | -         |                    |   |
| ect             | 4    | Rent/facility costs   |                |               |  |           |                    |   |
| Ē               | 7    |   |                |               |  |           |                    |   |
|                 | 5    | Other direct expenses   |                |               |  |           |                    |   |
|                 |      |   | Yes            | %             | Yes                                    | %         | Yes %              | 6   |
|                 | 6    | Volunteer labor   | ☐ No ¯         |               | □ No □                                 |           | No                 |   |
|                 |      |   |                |               |  |           |                    |   |
|                 | 7    | Direct expense summary. Add lines 2 through                   | h 5 in colun   | nn (d)        |  |           | <b>&gt;</b>        |   |
|                 |      |   |                |               |  |           |                    |   |
|                 | 8    | Net gaming income summary. Subtract line 7                    | from line 1    | , column (d)  |  |           | <b>&gt;</b>        |   |
| _               | _    |   |                |               |  |           |                    |   |
|                 |      | ter the state(s) in which the organization condu              |                | _             | atataa?                                |           |                    | Yes   |
|                 |      | he organization licensed to conduct gaming a<br>No," explain: | ctivities in e | each of these | states?                                |           |                    | tes l                                       |
| b               | "    | no, explain.  |                |               |  |           |                    |   |
|                 | _    |   |                |               |  |           |                    |   |
| 10a             | We   | ere any of the organization's gaming licenses re              | evoked, sus    | spended, or t | erminated during                       | the tax y | year?              | Yes I                                       |
| b               | If " | Yes," explain:  |                |               |  |           |                    |   |
|                 |      |   |                |               |  |           |                    |   |
|                 |      |   |                |               |  |           |                    |   |
| )3208           | 32 1 | 1-25-20   |                |               |  |           | Schedule G (Fo     | orm 990 or 990-EZ) 20                       |

| Sch | edule G (Form 990 or 990-EZ) 2020 REDWOOD EMPIRE FOOD BANK 68-  | 0121855           | Page 3   |
|-----|---|-------------------|----------|
| 11  | Does the organization conduct gaming activities with nonmembers?  | Yes               | No No    |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed   |                   |          |
|     | to administer charitable gaming?  | Yes               | ☐ No     |
| 13  | Indicate the percentage of gaming activity conducted in:  | . —               |          |
|     |   | 13a               | %        |
|     | The organization's facility  An outside facility  | · <del></del>     |          |
|     | An outside facility   | . LISD            | 70       |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and records:   |                   |          |
|     | Name  |                   |          |
|     | Address   |                   |          |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?  | Yes               | ☐ No     |
| k   | If "Yes," enter the amount of gaming revenue received by the organization > and the amount  |                   |          |
|     | of gaming revenue retained by the third party > \$  |                   |          |
|     | : If "Yes," enter name and address of the third party:  |                   |          |
|     |   |                   |          |
|     | Name  |                   |          |
|     |   |                   |          |
|     | Address   |                   |          |
| 16  | Gaming manager information:   |                   |          |
|     | Name  |                   |          |
|     | Gaming manager compensation ▶ \$  |                   |          |
|     | Description of services provided ▶  |                   |          |
|     |   |                   |          |
|     |   |                   |          |
|     |   |                   |          |
|     | Director/officer Employee Independent contractor  |                   |          |
|     |   |                   |          |
| 17  | Mandatory distributions:  |                   |          |
|     | Is the organization required under state law to make charitable distributions from the gaming proceeds to   |                   |          |
|     | retain the state gaming license?  | Yes               | □ No     |
| ı   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the  | —                 |          |
|     |   |                   |          |
| De  | organization's own exempt activities during the tax year > \$    Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and I | 2-4 111 15 0      | 01- 101- |
| F   |   | art III, lines 9, | 96, 106, |
|     | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.  |                   |          |
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Schedule G (Form 990 or 990-EZ)

22

# **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

REDWOOD EMPIRE FOOD BANK

**Employer identification number** 68-0121855

| Pa | art I Questions Regarding Compensation   |    |     |    |
|----|--|----|-----|----|
|    | ·  |    | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |    |     |    |
|    | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |    |     |    |
|    | First-class or charter travel Housing allowance or residence for personal use  |    |     |    |
|    | Travel for companions Payments for business use of personal residence  |    |     |    |
|    | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |    |     |    |
|    | Discretionary spending account Personal services (such as maid, chauffeur, chef)                                       |    |     |    |
|    |  |    |     |    |
| b  | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |    |     |    |
|    | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b |     |    |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |    |     |    |
|    | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2  |     |    |
|    |  |    |     |    |
| 3  | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |    |     |    |
|    | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |    |     |    |
|    | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |    |
|    | Compensation committee Written employment contract   |    |     |    |
|    | Independent compensation consultant  X Compensation survey or study  |    |     |    |
|    | X Approval by the board or compensation committee  |    |     |    |
|    |  |    |     |    |
| 4  | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |    |     |    |
|    | organization or a related organization:  |    |     |    |
| а  | Receive a severance payment or change-of-control payment?  | 4a | Х   |    |
| b  | Participate in or receive payment from a supplemental nonqualified retirement plan?                                    | 4b |     | Х  |
| С  | Participate in or receive payment from an equity-based compensation arrangement?                                       | 4c |     | Х  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |    |     |    |
|    |  |    |     |    |
|    | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |    |     |    |
| 5  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|    | contingent on the revenues of:   |    |     |    |
| а  | The organization?  | 5a |     | Х  |
| b  | Any related organization?  | 5b |     | Х  |
|    | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |    |
| 6  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |     |    |
|    | contingent on the net earnings of:   |    |     |    |
| а  | The organization?  | 6a |     | Х  |
|    | Any related organization?  | 6b |     | Х  |
|    | If "Yes" on line 6a or 6b, describe in Part III.   |    |     |    |
| 7  | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |    |     |    |
|    | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  |     | Х  |
| 8  | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |    |     |    |
|    | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8  |     | Х  |
| 9  | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |    |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                            |      | (B) Breakdown of         | W-2 and/or 1099-MI                  | SC compensation                           | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
|----------------------------|------|--------------------------|-------------------------------------|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title         |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | compensation                      | Deficition              | (B)(I)-(D)                         | reported as deferred<br>on prior Form 990 |
| (1) DAVID J GOODMAN        | (i)  | 324,431.                 | 0.                                  | 0.  | 0.                                | 27,681.                 | 352,112.                           | 0.  |
|                            | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      |                                    | 0.  |
| (2) PAULA HANDELMAN        | (i)  | 148,450.                 | 0.                                  | 0.  | 0.                                | 29,831.                 |                                    | 0.  |
| DIRECTOR OF FINANCE        | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      |                                    | 0.  |
| (3) ALISON SMITH           | (i)  | 150,650.                 | 0.                                  | 0.  | 0.                                | 22,468.                 |                                    | 0.  |
| DIRECTOR OF OPERATIONS & S | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      |                                    | 0.  |
| (4) ALLISON GOODWIN        | (i)  | 150,650.                 | 0.                                  | 0.  | 0.                                | 7,219.                  |                                    | 0.  |
| DIRECTOR OF PROGRAMS       | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                            | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                            | (ii) |                          |                                     |   |                                   |                         |                                    |   |

| Part III Supplemental Information  |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
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## **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

REDWOOD EMPIRE FOOD BANK

Employer identification number 68-0121855

| Pai | rt I Types of Property                             |                               |   |   |                                      |               |     |    |
|-----|--|-------------------------------|---|---|--------------------------------------|---------------|-----|----|
|     |  | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d<br>Method of c<br>noncash contrib | ,<br>letermin | _   | s  |
| 1   | Art - Works of art                                 |                               |   |   |                                      |               |     |    |
| 2   | Art - Historical treasures                         |                               |   |   |                                      |               |     |    |
| 3   | Art - Fractional interests                         |                               |   |   |                                      |               |     |    |
| 4   | Books and publications                             |                               |   |   |                                      |               |     |    |
| 5   | Clothing and household goods                       |                               |   |   |                                      |               |     |    |
| 6   | Cars and other vehicles                            | X                             | 13  | 17,764.   | FMV                                  |               |     |    |
| 7   | Boats and planes                                   |                               |   |   |                                      |               |     |    |
| 8   | Intellectual property                              |                               |   |   |                                      |               |     |    |
| 9   | Securities - Publicly traded                       | X                             | 46  | 331,533.  | FMV                                  |               |     |    |
| 10  | Securities - Closely held stock                    |                               |   |   |                                      |               |     |    |
| 11  | Securities - Partnership, LLC, or                  |                               |   |   |                                      |               |     |    |
|     | trust interests                                    |                               |   |   |                                      |               |     |    |
| 12  | Securities - Miscellaneous                         |                               |   |   |                                      |               |     |    |
| 13  | Qualified conservation contribution -              |                               |   |   |                                      |               |     |    |
|     | Historic structures                                |                               |   |   |                                      |               |     |    |
| 14  | Qualified conservation contribution - Other        |                               |   |   |                                      |               |     |    |
| 15  | Real estate - Residential                          |                               |   |   |                                      |               |     |    |
| 16  | Real estate - Commercial                           |                               |   |   |                                      |               |     |    |
| 17  | Real estate - Other                                |                               |   |   |                                      |               |     |    |
| 18  | Collectibles                                       |                               |   |   |                                      |               |     |    |
| 19  | Food inventory                                     | X                             | 44,316,592  |   | LBS X EST (                          | COST          | /LB |    |
| 20  | Drugs and medical supplies                         |                               |   |   |                                      |               |     |    |
| 21  | Taxidermy  |                               |   |   |                                      |               |     |    |
| 22  | Historical artifacts                               |                               |   |   |                                      |               |     |    |
| 23  | Scientific specimens                               |                               |   |   |                                      |               |     |    |
| 24  | Archeological artifacts                            |                               |   |   |                                      |               |     |    |
| 25  | Other ()   |                               |   |   |                                      |               |     |    |
| 26  | Other ()   |                               |   |   |                                      |               |     |    |
| 27  | Other ()   |                               |   |   |                                      |               |     |    |
| 28  | Other ► (  |                               |   |   |                                      |               |     |    |
| 29  | Number of Forms 8283 received by the organiz       | ~                             |   |   |                                      |               |     |    |
|     | for which the organization completed Form 828      | 33, Part V, D                 | onee Acknowledg   | jement <b>29</b>  |                                      | 1             | 1   |    |
|     |  |                               |   |   |                                      |               | Yes | No |
| 30a | During the year, did the organization receive by   |                               |   |   |                                      |               |     |    |
|     | must hold for at least three years from the date   |                               |   |   |                                      |               |     | v  |
|     | exempt purposes for the entire holding period?     | '                             |   |   |                                      | 30a           |     | X  |
|     | If "Yes," describe the arrangement in Part II.     |                               |   |   | 0                                    |               | v   |    |
| 31  | Does the organization have a gift acceptance p     |                               |   |   |                                      | 31            | Х   |    |
| 32a | Does the organization hire or use third parties of |                               | _   | · ·   |                                      |               | х   |    |
|     | contributions?                                     |                               |   |   |                                      | 32a           | Δ   |    |
|     | If "Yes," describe in Part II.                     | -1 ( ) *                      |   |   | -11                                  |               |     |    |
| 33  | If the organization didn't report an amount in co  | oiumn (c) fo                  | r a type of propert                                       | y tor which column (a) is che   | ескеа,                               |               |     |    |
|     | describe in Part II.                               |                               |   |   |                                      |               |     |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) 2020

| CHEDU | IT E | м    | T T% | TP. | 32D. |   |     |    |    |     |    |     |   |         |         |     |
|-------|------|------|------|-----|------|---|-----|----|----|-----|----|-----|---|---------|---------|-----|
| CHEDU | ть   | м,   | ТТТ  | NE  | 32B: |   |     |    |    |     |    |     |   |         |         |     |
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# SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

REDWOOD EMPIRE FOOD BANK

**Employer identification number** 68-0121855

FORM 990, PART VI, SECTION B, LINE 11B:

THE DIRECTOR OF FINANCE REVIEWS THE 990. THE REVIEW CONSISTS OF READING AND RECONCILING THE FORM 990 TO THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS AND RELATED INTERNAL RECORDS. THE CEO REVIEWS THE 990 AND THE BOARD OF DIRECTORS IS PROVIDED THE 990 FOR REVIEW PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS MUST INFORM THE GOVERNANCE COMMITTEE, AND THEN DISCLOSE AT A BOARD MEETING, IF THERE MAY BE, OR IS A PERCEPTION OF, A CONFLICT OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD REVIEWS THE CHIEF EXECUTIVE OFFICER'S COMPENSATION ANNUALLY.

LOCAL SALARY SURVEYS AND RELATED DATA ARE ANALYZED AND DISCUSSED TO

DETERMINE THE APPROPRIATE COMPENSATION PACKAGE.

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST. THE ORGANIZATION'S FINANCIAL STATEMENTS ARE AVAILABLE ON ITS WEBSITE.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE UPON REQUEST. THE ORGANIZATION'S FINANCIAL STATEMENTS ARE AVAILABLE ON ITS WEBSITE.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

| Name of the organization  REDWOOD EMPIRE FOOD BANK        | Employer identification number 68-0121855 |
|---|---|
| FORM 990, PART XII, LINE 2C                               |   |
| THERE HAVE BEEN NO CHANGES TO THE PROCESS FOR OVERSIGHT O | F THE AUDIT OF                            |
| THE FINANICAL STATEMENTS AND SELECTION OF AN INDEPENDENT  | ACCOUNTANT.                               |
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